

APPENDIX F

OVERVIEW AND SCRUTINY RECOMMENDATIONS ON THE BUDGET

| OSC recommendation | Officer Comment as at 30/01/2012 |
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| <p>1. That the cabinet review the report and the descriptions of commitments in the appendices to ensure the use of simple and understandable language</p> | <p>Appendices have been reviewed again for this report</p> |
| <p>2. That the cabinet consider and respond to the recommendations below prior to any decision being taken by council assembly</p> | <p>Comments on the recommendations are shown below</p> |
| <p>3. That the report to cabinet include detailed proposals on the setting up of the Community Restoration Fund, including criteria and process for assessment and award</p> | <p>Further details on the Community Restoration Fund are included within this report, covering purpose, outcomes, governance and decision making.</p> |
| <p>4. That the cabinet review the £444k for additional unavoidable costs during the five weeks of the Olympic games and whether or not to take up the funding available from the government</p> | <p>£444k is the best estimate currently available of the costs likely to be incurred during five week period. The provision is a reserve and will not be spent if not needed. Discussions are ongoing on the terms of taking up the GLA funding.</p> |
| <p>5. That the cabinet seek assurance that the NHS will be matching the council's funding towards reablement</p> | <p>In 2011/12 the Council received £900k from the NHS to fund reablement services. In 2012/13 this increases to £1.8m. The conditions of this grant do not require the Council to provide match funding.</p> |
| <p>6. That the cabinet provide more detail on the Voluntary Sector Transition Fund in terms of awards to date, spend by individual organisations and evaluation processes</p> | <p>Further details are shown below.</p> |
| <p>7. That the cabinet clarify the formula by which changes in the fees at the South Dock Marina are to be increased</p> | <p>Mooring fees are proposed to increase by 2.34%. The Inner London average is not appropriate and instead the fees have been derived from benchmarking exercise undertaken by an independent industry expert on comparable marinas</p> |

| OSC recommendation | Officer Comment as at 30/01/2012 |
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| <p>8. That the cabinet reconsider the balance between reactive street repairs and planned maintenance with a view to achieving the most sustainable position for the funding available</p> | <p>We have to maintain reactive street repairs to comply with our statutory duty to maintain a safe network. Any increase in planned maintenance will require further resources which are not currently available.</p> |
| <p>9. That the cabinet clarify the proposed reorganisation of the Southwark Anti Social Behaviour Unit and how the cut of £90k will be achieved</p> | <p>The Southwark Anti Social Behaviour Unit (SASBU) team will solely manage high risk cases of anti social behaviour.</p> <p>The cut has partly been implemented as part of the reorganisation of the community safety and enforcement division. This reorganisation was fully implemented in the summer of 2011 and, accordingly, the full amounts of savings were adjusted across the financial years of 2011/12 and 2012/13. There will be a reduction of one further post in 2012/13. The reorganisation relates to the type of work that the team, with an emphasis on serious anti social behaviour issues or violent crime such as knife and gang crime. The team will refer lower level nuisance issues to other services such as housing services or voluntary organisations who can provide support.</p> |
| <p>10. That the cabinet to set out the implementation plan for the London Living Wage and in particular how it will effect contracts in the upcoming procurement</p> | <p>The total cost of the commitment will be subject to legal considerations and agreement as contracts are awarded and renewed. This is likely to be over a four to five year period. Notionally, a further £1m will need to be set aside each year until 2015/16 and released to those departments letting contracts as necessary.</p> <p>It is recognised that the application of minimum wage requirement through contracts is a significantly complex issue, related not only to earnings alone. The council will need to address each contract on its own merits in the context of the commitment it is making to those on lower wages.</p> <p>For future new contracts the presumption will be that LLW will be included in contracts where services/works are to be provided on council premises or in the London area, and where best value can be demonstrated on a case by case basis.</p> |

| OSC recommendation | Officer Comment as at 30/01/2012 |
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| <p>11. That the cabinet clarify how projects agreed within the cleaner greener safer revenue budget will be supported by officers and how this support will be funded</p> | <p>Administration of the scheme itself and the decision making process through Community Councils. The annual awards process and any monitoring that is required will be supported by officers in Communities, Law & Governance. There will be no reduction in the £210,000 available to cover these administrative costs.</p> <p>Ongoing management of the schemes awarded funding: because the new scheme is a revenue scheme not a capital scheme the costs will all be included in the awards made.</p> |
| <p>12. That the cabinet clarify the reduction of £14k in funds used to provide emergency furniture for resettlement clients</p> | <p>The saving arises from the reduction in the provision of household goods, such as beds and white goods for clients leaving supported accommodation. Customer needs are now assessed on an individual basis and assistance will continue to be given in exceptional cases.</p> |

Voluntary Sector Transition Fund

Awards to date

In the first three rounds of the Transition Fund 43 awards have been made to 53 organisations. The total awarded to date is £742,584. A list of the awards made is attached below. The first payments of transition fund awards were made in April 2011.

Evaluation process

The Transition Fund is at an early stage with the first payments made towards end of April 2011. As the Transition Fund is about longer term sustainability it will be some time before full evaluation of its success can be completed.

There are a number of elements to the ongoing evaluation of the programme and of awards made.

Consultation was undertaken with Community Action Southwark and across council departments prior to the implementation of the transition fund and this informed the criteria agreed by cabinet and Council Assembly.

The initial assessment process, involved the Transition Fund officers applying a robust process of scoring against the criteria. This consisted of 3 stages designed to inform the final recommendations of the Advisory Panel which consisted of council officers from relevant council departments together with CAS as the designated voluntary sector partner.

Decisions not to progress groups through to the final stage recommendations were based on the following:

- Any organisation scoring a zero against one or more of the criteria
- Organisations requesting sums which exceeded the current overall level of council funding awarded to the organisation
- Organisations whose funding is not likely to reduce in the main or where reductions will have a lower impact on both users and the organisation
- Those organisations where council's decision-making process has yet to be formally signed off and therefore cannot provide evidence or give reason to believe that there will be a reduction in funding

The advisory panel were provided with information on all applications. None were excluded and a robust process of challenge of the scoring process was carried out at every stage. Community Action Southwark was involved in the process from the outset.

The advisory panel assessment was followed by recommendations to the decision maker (Cabinet Member for Equalities & Community Engagement). Applicants were informed of the recommendations and advised of their ability to make representations to the decision maker before the final decision was taken. A number of organisations chose to exercise this right.

The ongoing monitoring arrangements

During the initial application process applicants were asked to specify outcomes relating to the transition fund criteria which form a key part of the monitoring arrangements.

Because organisations in receipt of transition fund cross the council's departmental commissioning programmes a monitoring officer was agreed for each organisation from the appropriate department .

Key to the monitoring process is that it must be proportionate and not impose unnecessary burdens on the sector given the current financial climate while at the same time ensuring that the expenditure represents value for money and is effective in meeting the aims of the Transition Fund.

With the exception of service agreements and contracts, all revenue support to voluntary organisations is governed by the council's standard Conditions Of Grant Aid (COGA). A set of requirements, which all council funded groups are required to sign acceptance of and to adhere to. All such financial support is therefore governed by a set of monitoring guidelines that all commissioning officers are familiar with.

During the initial application process applicants were asked to specify specific outcomes relating to the transition fund criteria which form a key part of the ongoing monitoring arrangements.

Assessment of who has and has not applied to feed into targeting and promotion of the programme and the support being provided to organisations in submitting bids.

Officers are now reviewing which organisations that were affected by cuts in the councils funding have not applied for the Transition Fund. This analysis is not complete but will inform future rounds.

Equalities Analysis

Prior to each round of assessment of applications, an Equality Impact Assessment (EQIA) has been carried out analysing applications and awards made in previous rounds. The analysis considers applications and awards in relation to:

- Equality Act protected characteristics
- Departmental funding streams

The purpose of the EQIA is to assess whether there are differential equality impacts affecting different communities. The information obtained highlights instances where it appears that there have been a lower number of awards relative to the number of applications received for specific departmental funding streams. There are a number of different explanations for this. These include lower funding reductions compared to other funding streams (Supplementary Schools), reductions not taking affect until a later date (Community Support Programme, Supplementary Schools) and overlap with other transition funding (Health and Social Care Innovation Fund). The council also launched the innovation fund in October 2011 which awarded £200,000 to 11 groups. These are predominantly Health & Social Care Open Access Day Care providers, a number of whom have also applied to the Transition fund.

The EQIA findings from Rounds 1 and 2 have been taken into account by the assessment panel for Round 3 and used to inform the decision making process. The analysis shows that many of the organisations applying to the Transition Fund serve all sections of the community as well as individuals who come within one or more of the Equality Act protected characteristics. For a number of organisations no specific distinction is made. There are also organisations that target services at particular community groups. The EQIA has captured this information and where this applies analysis has shown that the protected characteristics most represented in both applications and awards relate to age, race, disability and religion/belief. Further EQIA analysis will be carried out at each stage of the Transition Fund so that the cumulative impacts are considered. A breakdown of the applications received in Round 3 will also be incorporated into the EQIA in order to inform Round 4

Higher level discussions with the sector through the council/vcs liaison group and regular reviews of criteria with experience of previous rounds of scheme .

The Transition Fund has been a standing item on the agenda for discussion at the regular quarterly council/vcs liaison meetings and this is providing feedback from the sector on the implementation of the Scheme. Officers have also reviewed the criteria for the fund in the light of the following factors:

- the experience of running earlier rounds
- any representations made in the first two rounds
- the availability of and criteria for national funding

This led to an amendment to the criteria in Round 3 to respond to changes in the national picture and the severe pressures that the sector is under. It was therefore proposed and agreed by IDM to add flexibility into the Southwark criteria in relation to national funding to give the discretion to allow awards to organisations where national funding has been awarded on condition that there was no direct duplication and the award of Southwark funding did not jeopardise any national funding.

| Organisation Name | total | No. of organisations |
|--|--------------|-----------------------------|
| Art in the Park | 2,500 | 1 |
| Black Business Initiative | 10,000 | 1 |
| Blue Elephant Theatre | 19,800 | 1 |
| Camberwell After School Project | 10,000 | 1 |
| Camberwell Arts | 6,500 | 1 |
| Cambridge House | 15,000 | 1 |
| Carl Campbell Dance | 7,000 | 1 |
| Carnaval del Pueblo | 25,000 | 1 |
| Contact A Family | 25,000 | 1 |
| Coral Dance Company | 2,500 | 1 |
| COVO Connecting Voices | 21,000 | 1 |
| Downside Fisher Youth Club | 10,000 | 1 |
| Dulwich Helpline | 6,500 | 1 |
| Eclectic Productions UK Ltd | 16,800 | 1 |
| Elephant Jobs | 25,000 | 1 |
| Faces in Focus | 16,778 | 1 |
| Family Action Southwark | 25,000 | 1 |
| Golden Oldies Community Care Project | 10,000 | 1 |
| Homestart Southwark | 25,000 | 1 |
| Kaleidoscope | 10,000 | 1 |
| London Bubble Theatre | 15,000 | 1 |
| Pecan | 25,000 | 1 |
| Peckham Settlement | 3,000 | 1 |
| PVSF | 15,500 | 1 |
| Red Kite Learning | 25,000 | 1 |
| Southwark Arts Forum | 12,000 | 1 |
| South Asian Elderly Organisation (joint award with Southwark Vietnamese-Chinese Community) | 25,000 | 1 |
| Southwark Consortium of Supplementary Schools. (note 1) | 40,000 | 9 |
| Southwark Cypriot Day Centre | 8,900 | 1 |
| Southwark Irish Culture & Arts Dev Centre | 5,000 | 1 |
| Southwark Legal Advice Network (note 2) | 40,000 | 4 |
| Southwark Mediation Centre | 17,140 | 1 |
| Southwark Playhouse Theatre | 25,000 | 1 |
| Southwark Refugee Communities Forum | 25,000 | 1 |
| Southwark Theatres Education Partnership | 15,000 | 1 |
| Southwark Vietnamese-Chinese Community | 0 | 1 |
| Southwark Young Carers | 25,000 | 1 |
| The Place2 Be | 18,102 | 1 |
| Theatre Peckham | 15,000 | 1 |
| Time and Talents | 23,826 | 1 |
| Toucan Employment | 24,738 | 1 |

| Organisation Name | total | No. of organisations |
|------------------------------|--------------|-----------------------------|
| Volunteer Centre Southwark | 25,000 | 1 |
| Walworth Garden Farm | 25,000 | 1 |
| Total organisations | | 54 |
| Total funding awarded | | 742,584 |

Note 1: Consortia of nine Out of School study support providers Southwark Consortia of Supp Schools. Ardhmeria. Aylesbury Academic Grassroots. Eritrean Community Centre. Latimer Educational Services. Lighthouse Supplementary School. St Michael Associates. Sierra Leone Refugee Welfare Association. Southwark Turkish Education Group. Youth Learning Network, Ltd; classes at The Goose Green Centre, St John's The Evangelist.

Note 2: Consortium of four organisations - Afro-Asian Advisory, Southwark Refugee Project, Southwark Citizens Advice Bureau & Southwark Law Centre.